



No. 00000486734

NIGERIA SOCIAL INSURANCE TRUST FUND

ECS CLEARANCE CERTIFICATE

ORIGINAL

Employer Registration No. 1004241614

This is to Certify that

PHOENIX ASSOCIATES LTD

1483962

RC No

Has complied with the provisions of the Employees' Compensation ACT 2010 (ECA 2010)

The details of compliance are as follows:

Description	Year 2024	Year 2025	Year 2026
Number of Employees	5	5	5
ECS Contribution Level	PAID	PAID	PAID

This certificate expires on 31st December, 2026



06 MAR, 2026


Approved Signature