

Certificate No. ABJ/0125932



Federal Republic of Nigeria Industrial Training Fund



CERTIFICATE OF COMPLIANCE

This is to certify that PHOENIX ASSOCIATES LTD

Address HOUSE 19, ROAD 63, GWARINPA ESTATE, ABUJA

Has complied with year 2025 Industrial Training Fund Contribution
in accordance with the Laws of the Federal Republic of Nigeria cap. 19 Laws
of the Federation Section 6 subsections (1), (11), (111) of 2011 as amended

REGISTRATION NO. ABJ-002-8467

RECEIPT NO. 000651976

THIS CERTIFICATE EXPIRES 31ST DECEMBER 2026

CHILA SAMSON SARAH

Name and Signature
Head Revenue Inspectorate
& Compliance



Area Office Stamp



OCHOCHÉ KASHAM PHOEBE

Name and Signature
Area Manager